

**354**  
2022 12 31

<sup>1</sup>  
**363**  
2023 6 30

**1,799**  
2022

**819**  
2023

**66**  
2022

**29**  
2023

**672**  
2022

**373**  
2023

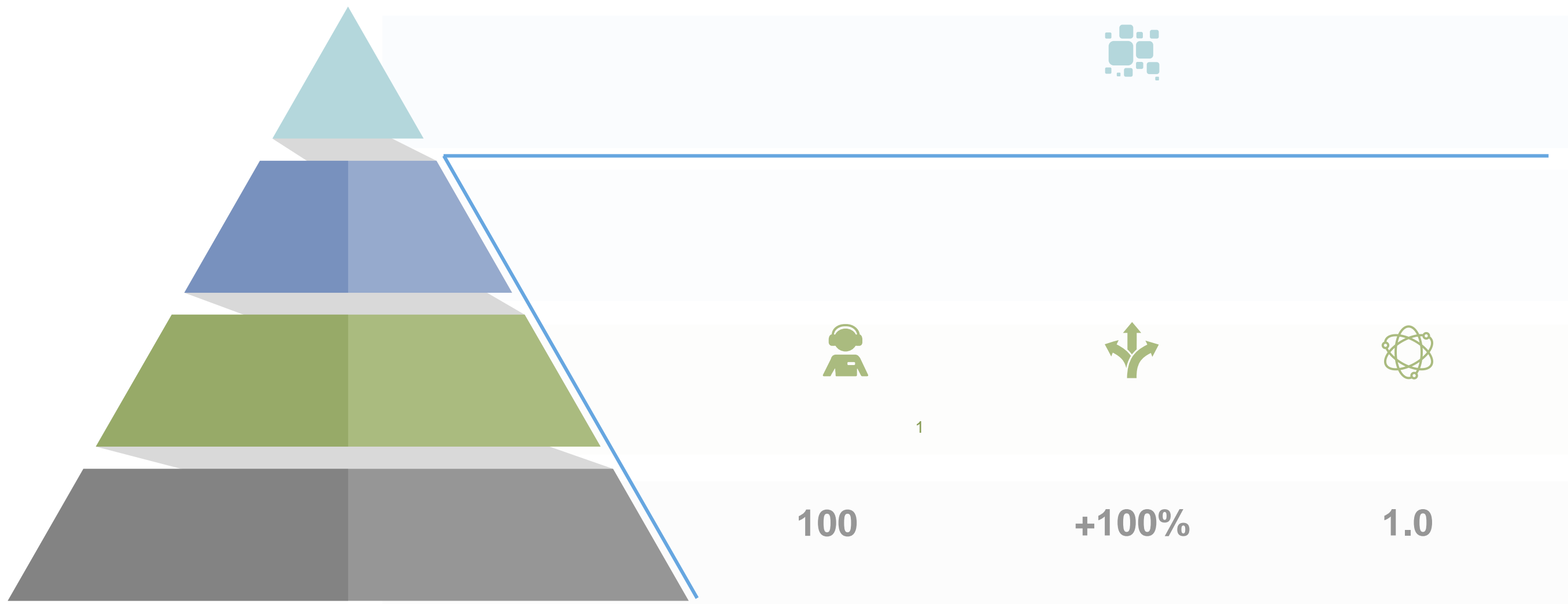
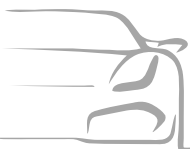
**198**  
2022

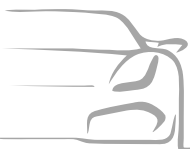
**90**  
2023

**14**  
2022

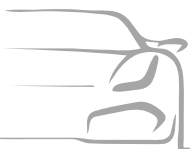
**7**  
2023

2023 **#1** <sup>2</sup>

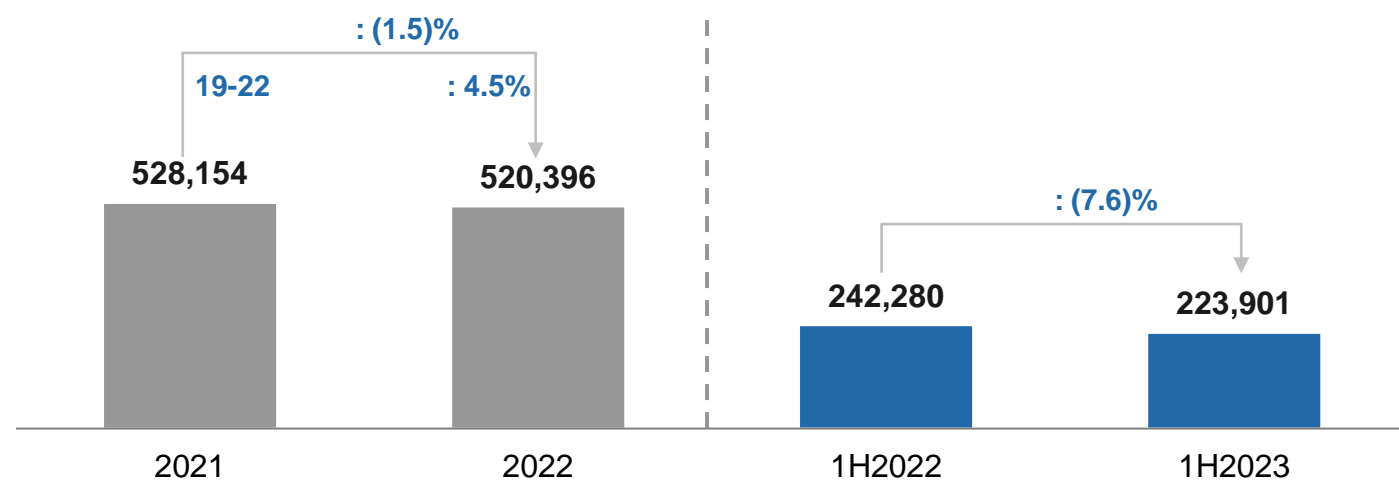




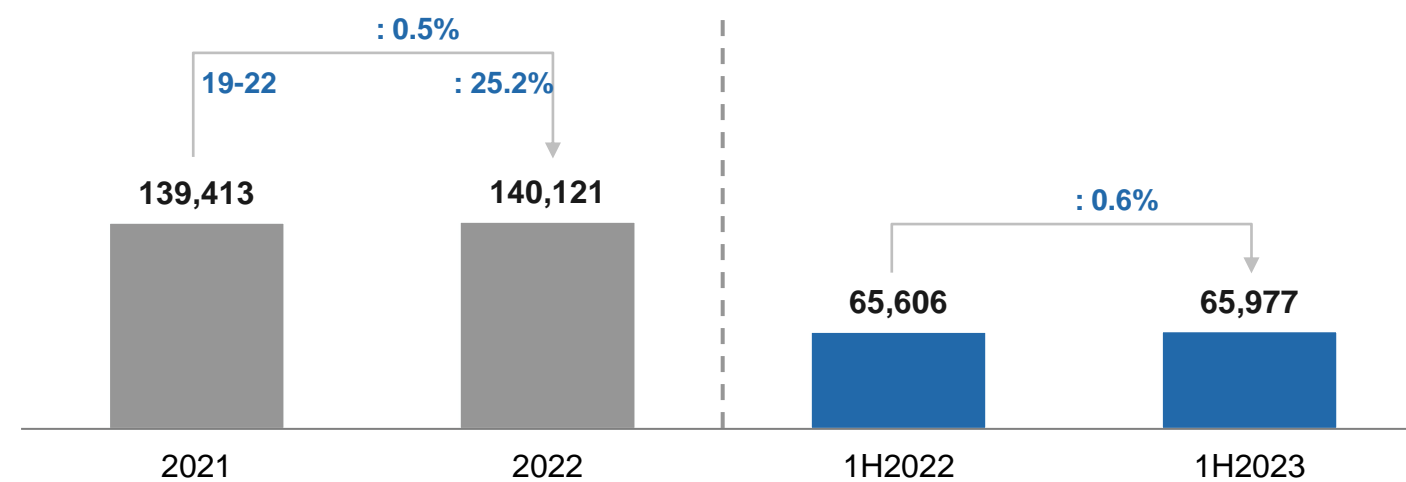




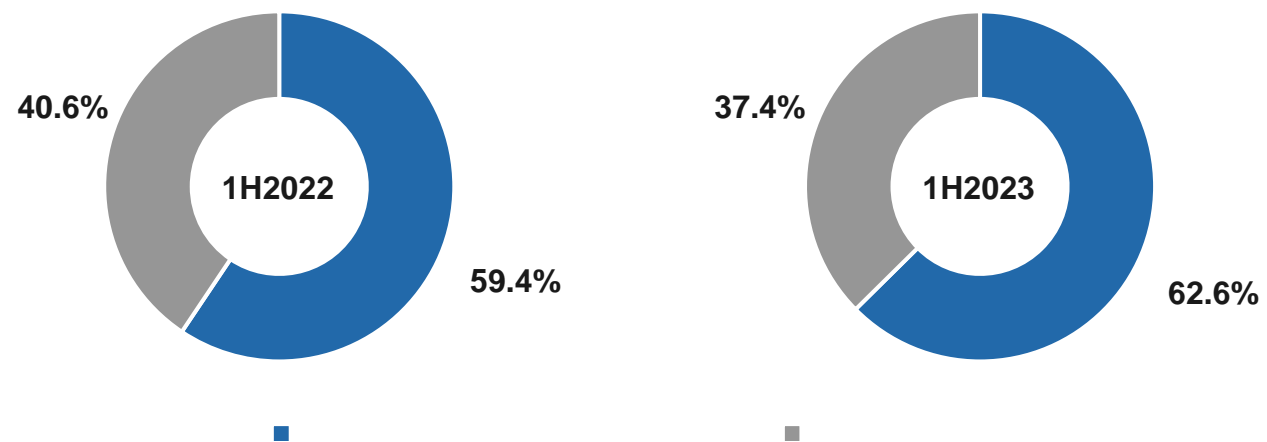
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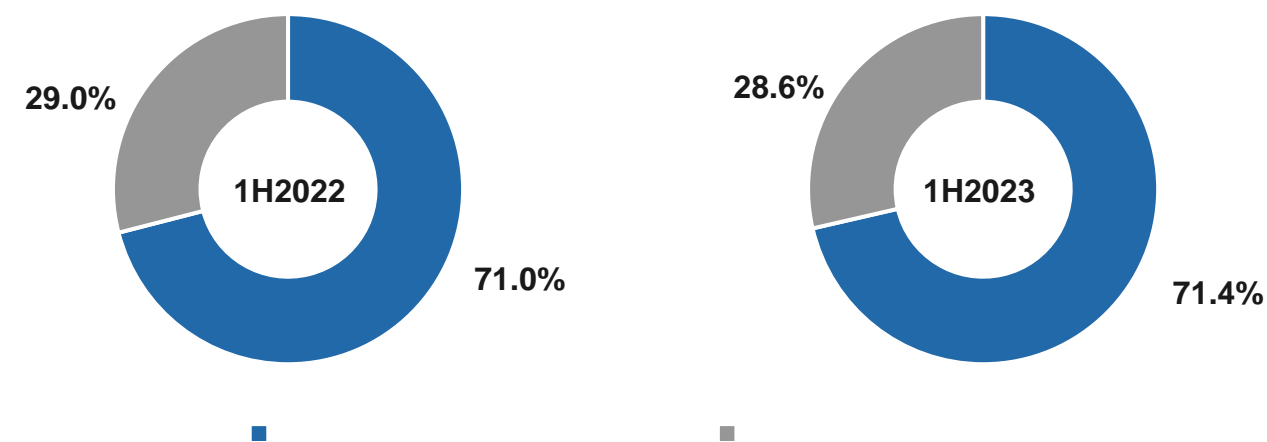
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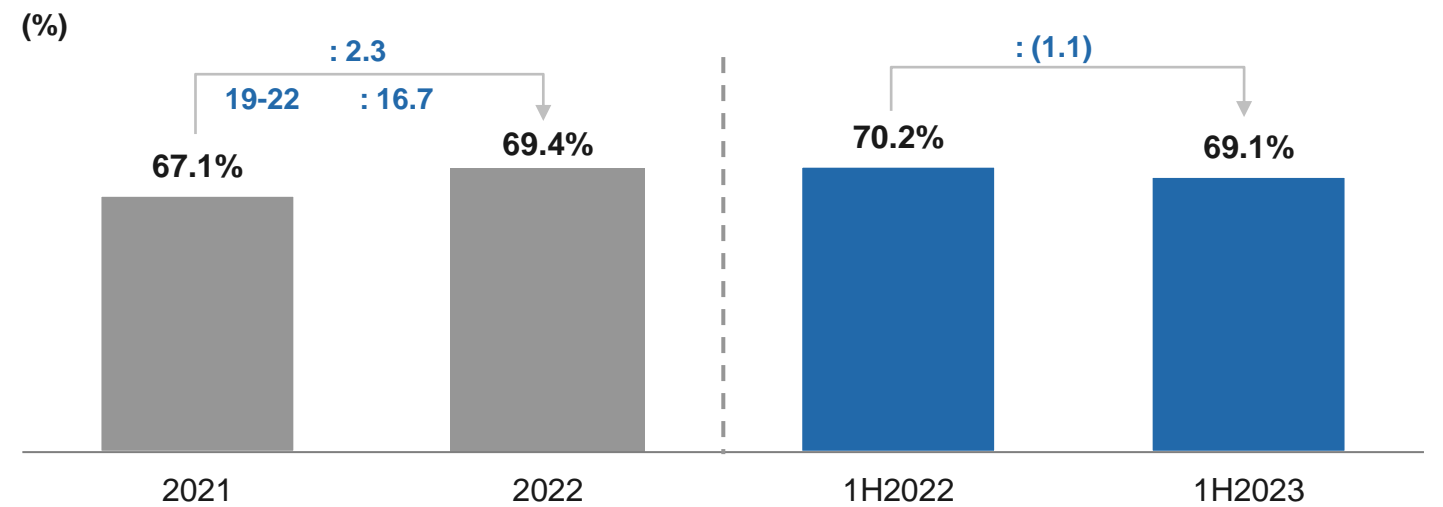
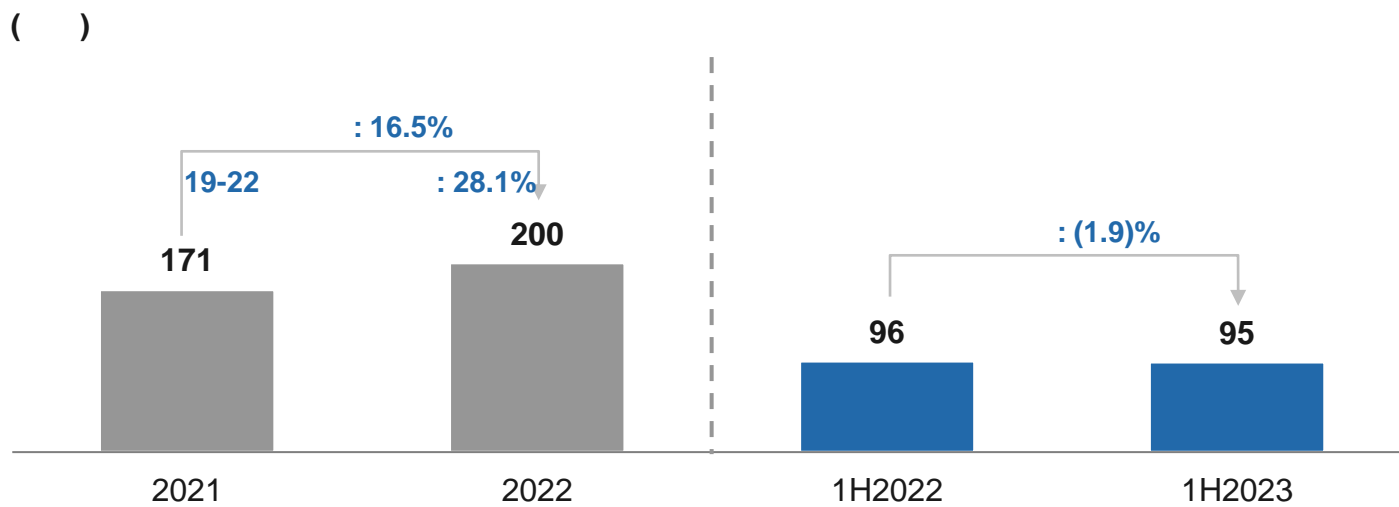
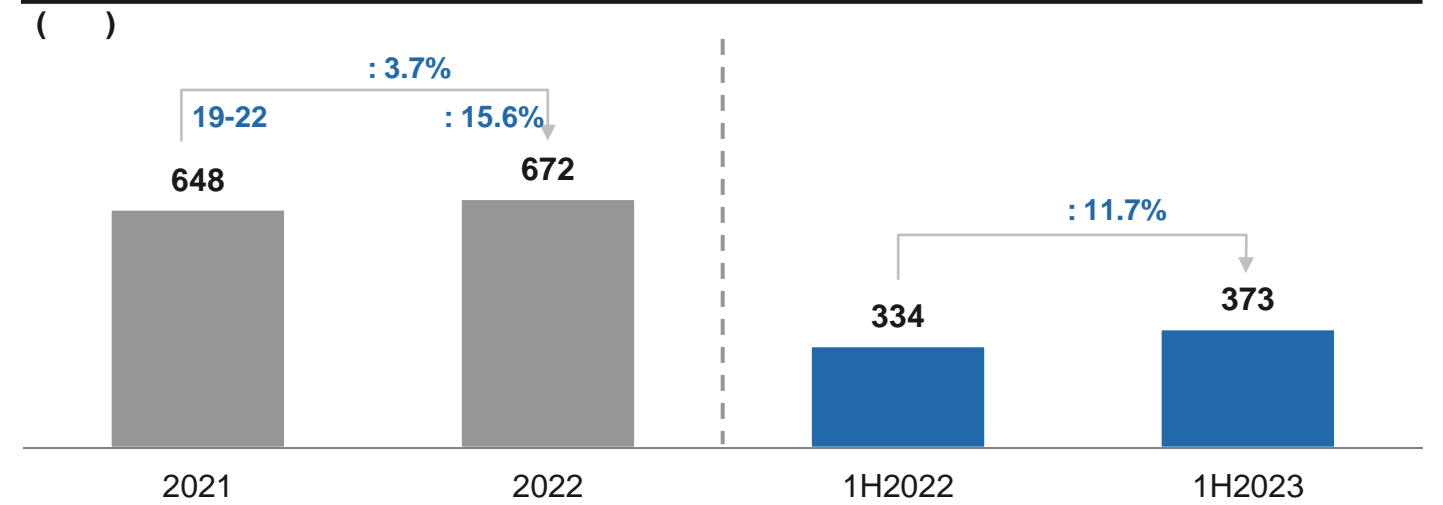
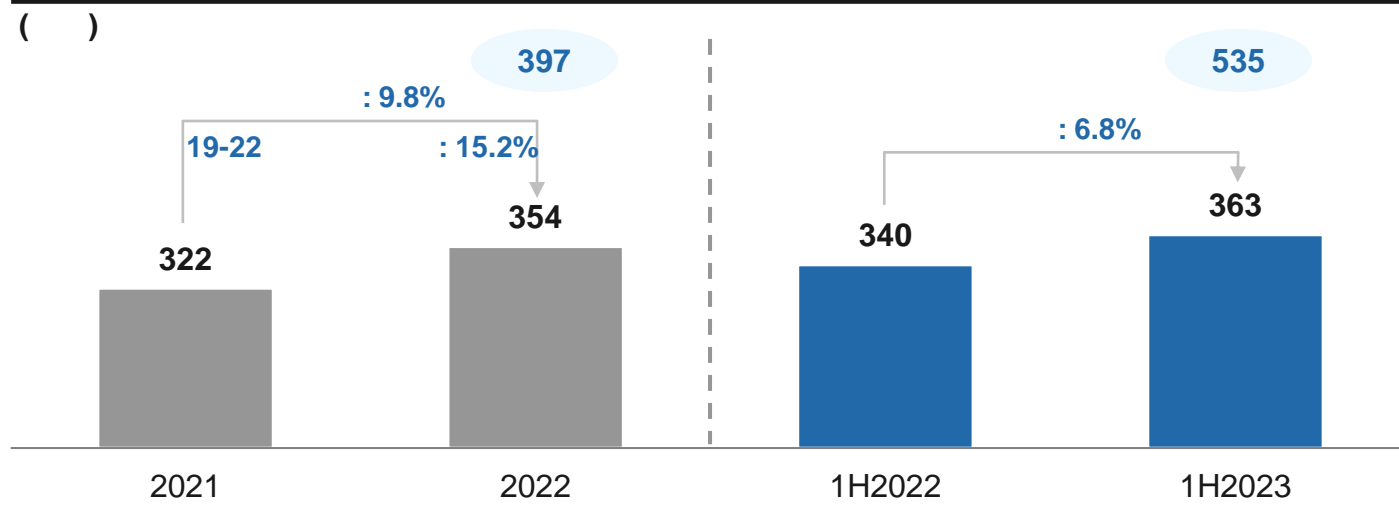
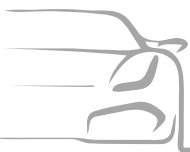


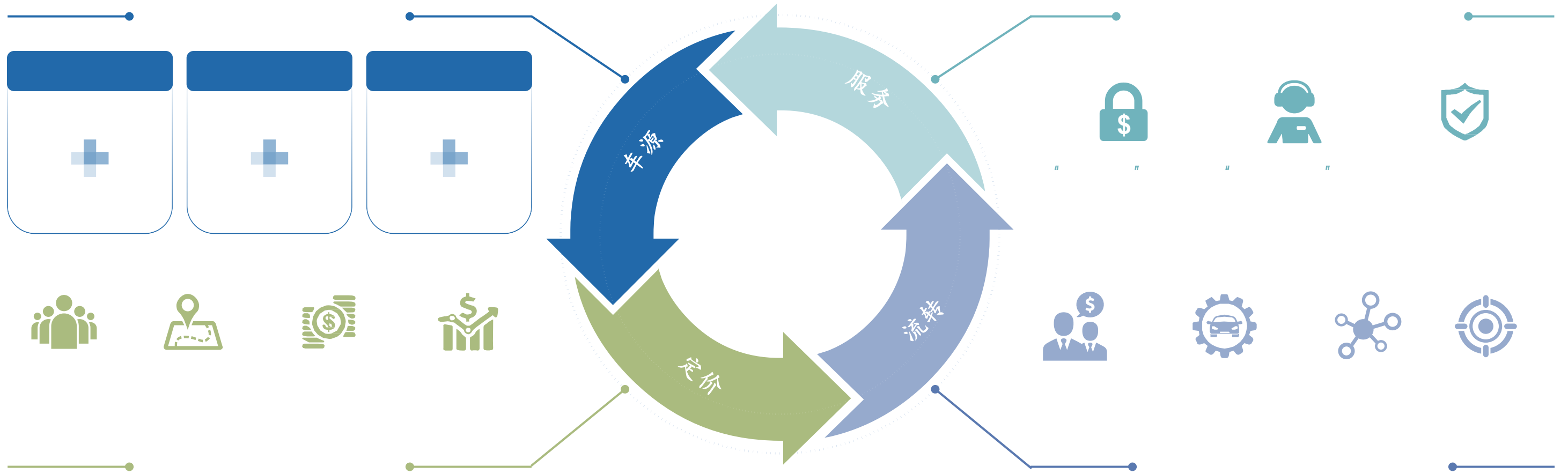
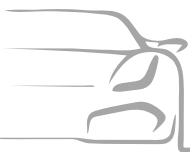
(%)



(%)







**27.6%**

1

**55%**

1

**1.5**

2

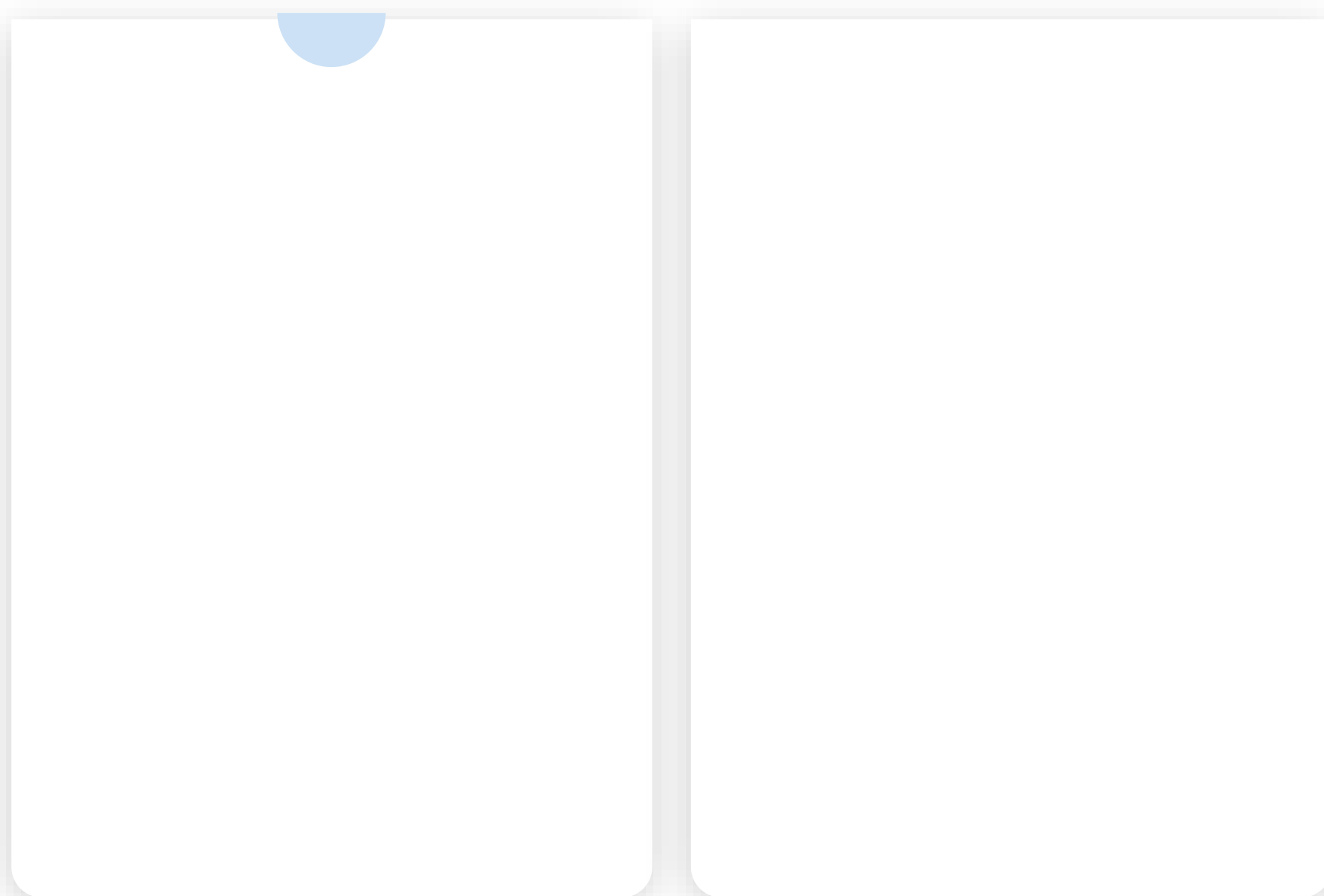
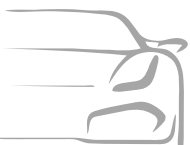
**0.8**

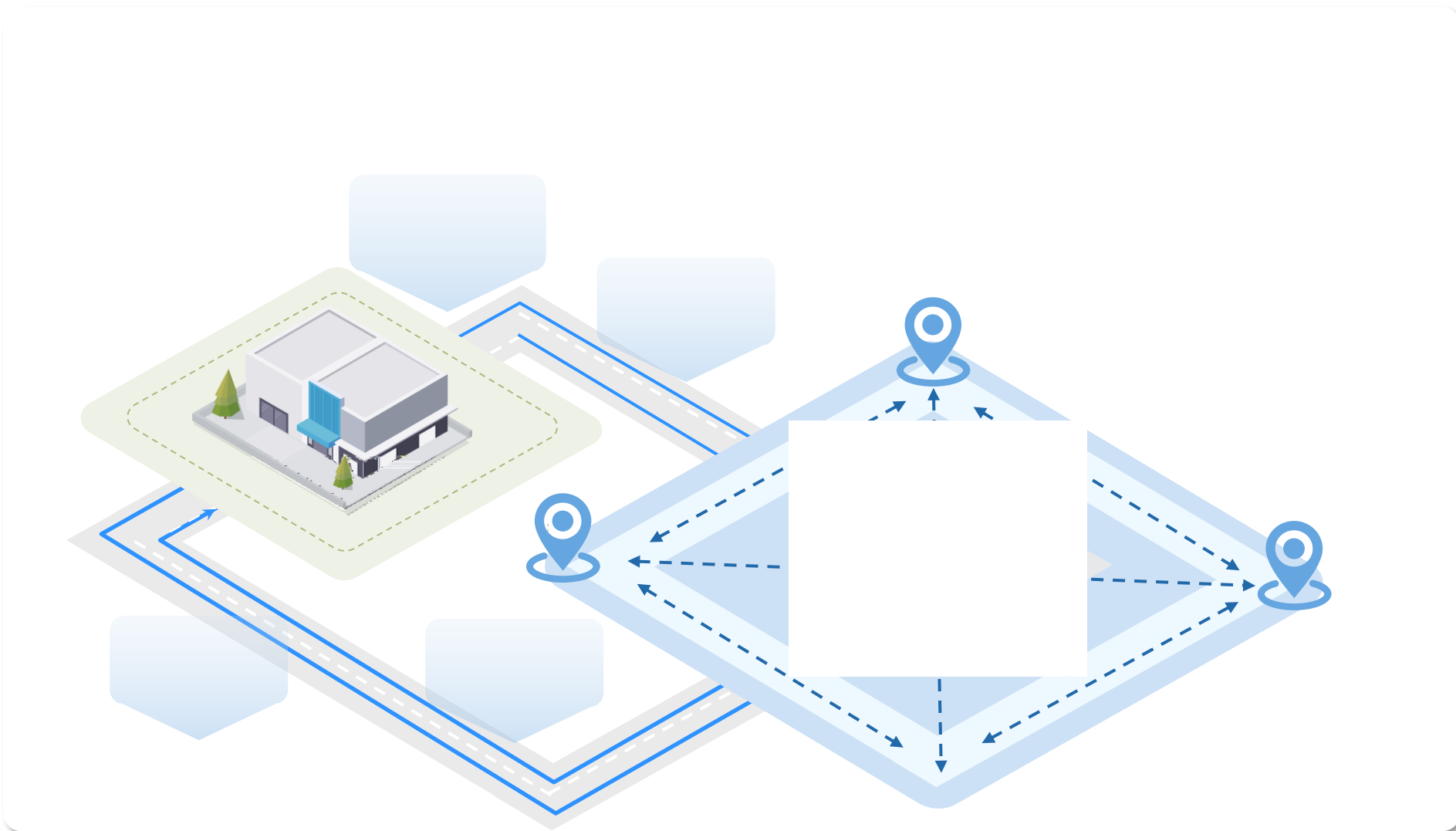
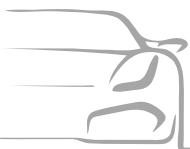
1

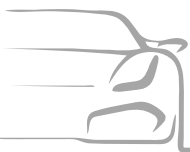
<sup>1</sup> 2023

<sup>2</sup> 2023 6

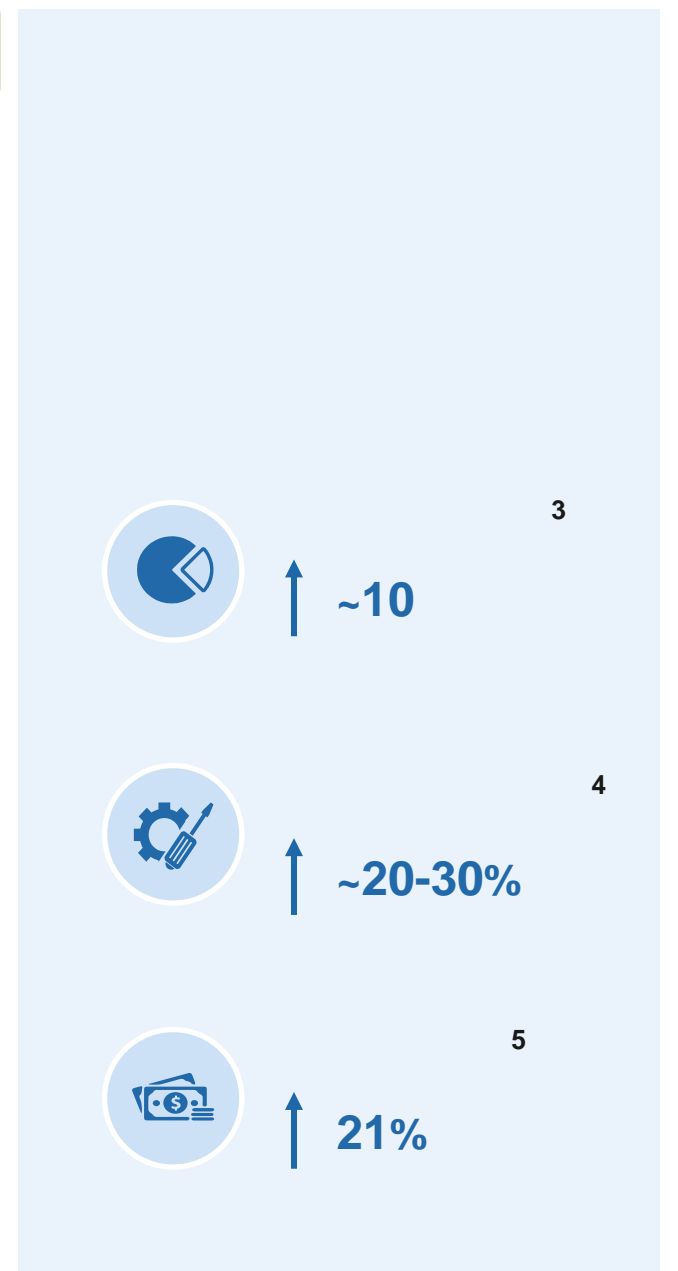


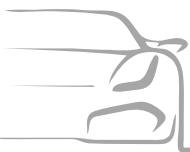






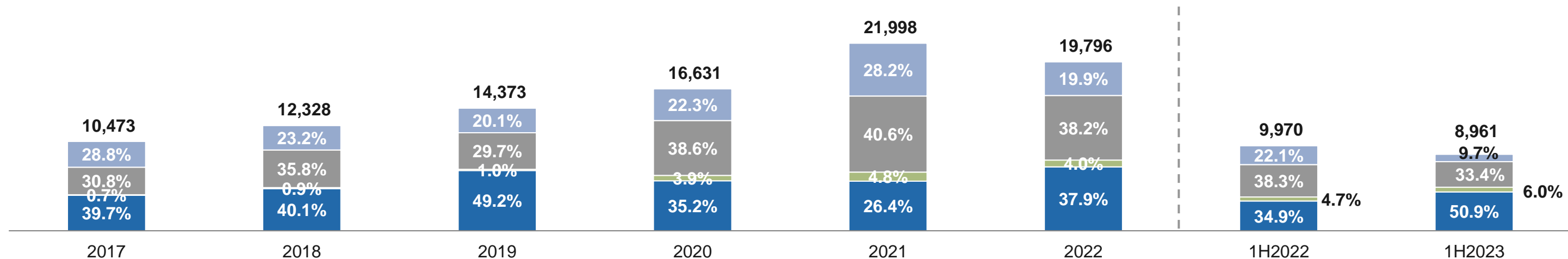
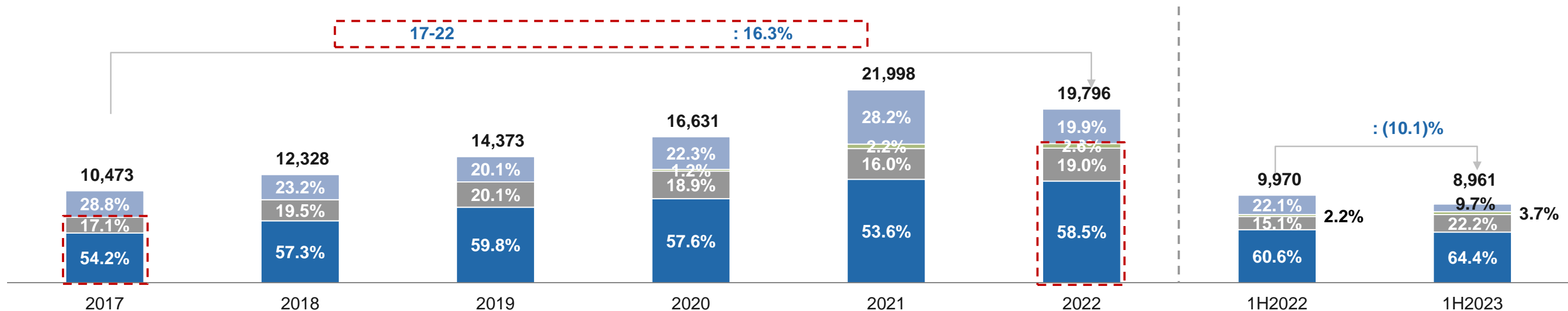
	2019-22	2023-26		1H2023	
Mercedes-Benz	MRA/MFA	MMA	■ 2025	140%+	80%+
	EVA	( 800V ) MB.EA / AMG.EA /	■ 2025		
BMW	CLAR	NCAR	■ 2023	110%+	50%+
		800V	iX1 i5		
TOYOTA	e-TNGA	BEV / Factory	■	180%+	110%+
LEXUS	MEB	XPeng	■	330%+ <sup>2</sup>	220%+ <sup>2</sup>
VW		PPE / MEB Entry / SSP	■		
Audi			■		



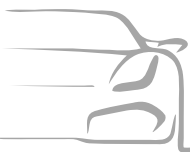


+ 1

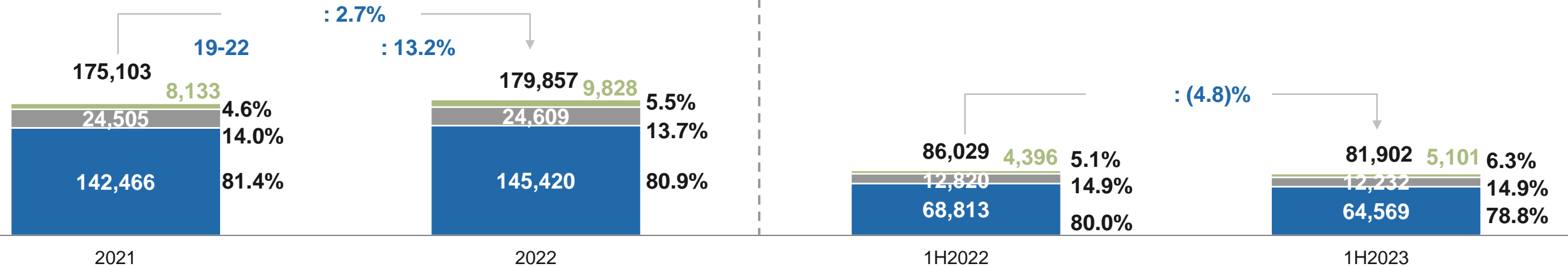
( )



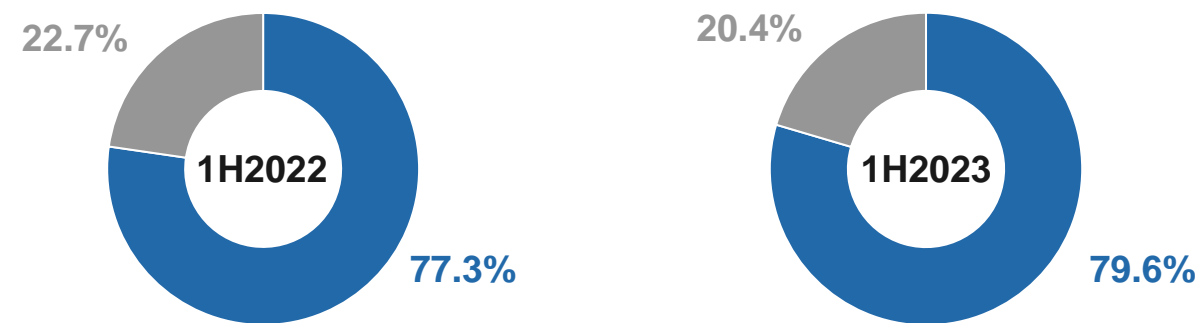
2



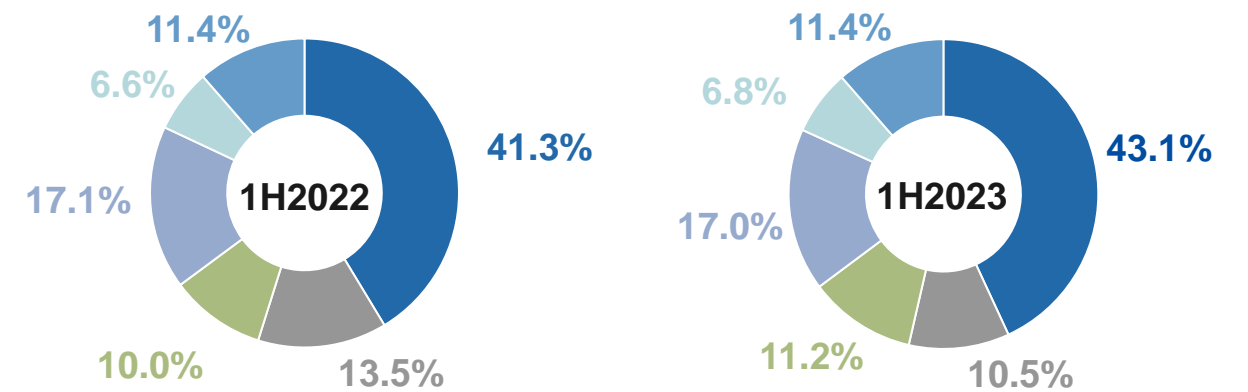
( )



(%)

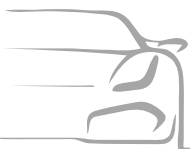


(%)

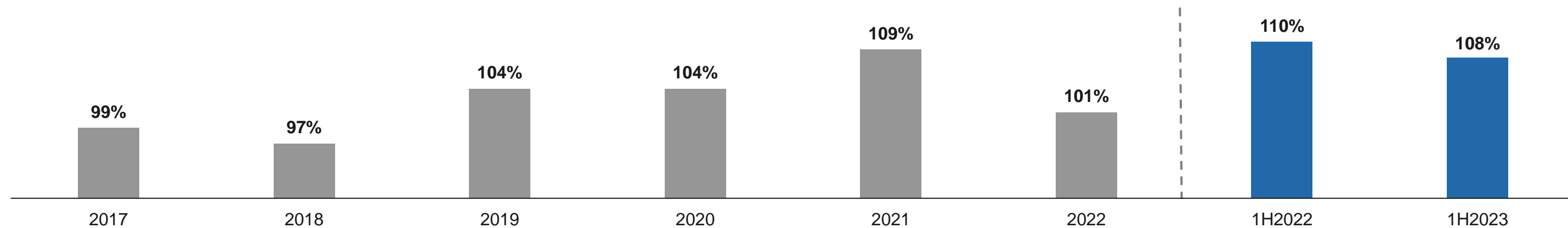


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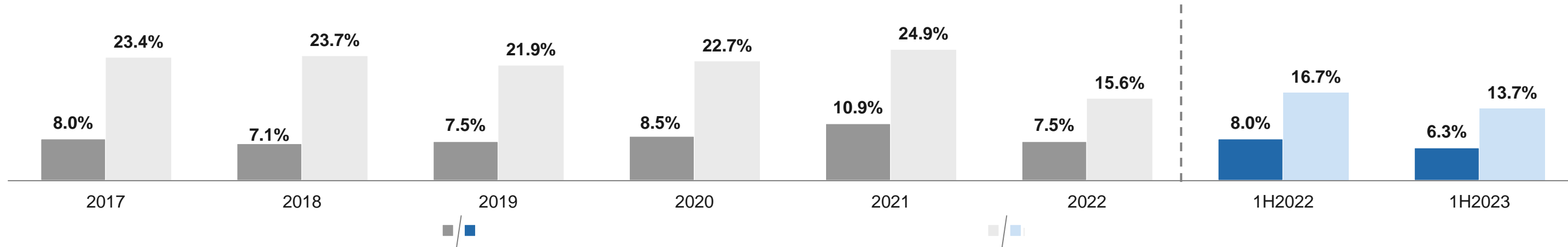


1



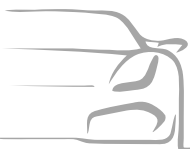
2

(%)

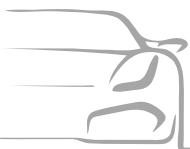


<sup>1</sup> = // + + <sup>2</sup> 2022 2023





	2021	2022	1H2022	1H2023
	11,184	11,829	11,747	16,541
	10,872	8,785	3,653	3,467
	4,073	2,432	918	839
	728	778	330	354
	<b>6,071</b>	<b>5,575</b>	<b>2,405</b>	<b>2,274</b>
	11,504	8,951	4,688	4,048
	183	240	118	231
	1,120	1,219	560	718
	2,374	2,851	1,439	1,029
<b>EBITDA</b>	<b>14,814</b>	<b>12,781</b>	<b>6,569</b>	<b>5,564</b>
	1,113	1,728	-	-
	27	405	63	273
	<b>1,140</b>	<b>2,134</b>	<b>63</b>	<b>273</b>



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/ 1  
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